KILPATRICK TOWNSEND

Constance K. Robinson

PARTNER

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Services

Antitrust & Trade Regulation; Complex Business Litigation; Corporate Governance; Government & Regulatory; Litigation; Health Care Litigation; Subprime & Credit Markets Litigation; White Collar Crime & Special Investigations

Connie Robinson, who heads the firm's antitrust practice, focuses her practice on domestic and international antitrust matters, including counseling, agency representations, corporate internal investigations, government investigations and litigation. She is recognized internationally as an antitrust expert and named as one of the "world's leading women in antitrust" (2009), and listed in the top 100 women practicing antitrust worldwide (2004) by *Global Competition Review*. She was named to the prestigious *International Who's Who of Competition Lawyers & Economists* from 2006 to 2012 and is listed in the 2013 *Best Lawyers in America*® for Antitrust Law and Antitrust Litigation, and in the 2011 *Washington Post's* Super Lawyers. In 2012 and 2013, Ms. Robinson was recognized as a Washington D.C. "Super Lawyer" in the area of Antitrust Litigation and a "Top 50 Women Super Lawyer" and in 2013, she was recognized as a "Top 100 Washington, D.C. Super Lawyer" by *SuperLawyers* magazine. She is recognized by *Legal 500 US, U.S. News and Best Lawyers* "Best Law Firms" for 2010 and in *The International Who's Who of Business Lawyers*. Ms. Robinson has been selected as a 2012 Top Rated Lawyer in Commercial Litigation by Martindale-Hubbell in the *Litigation Special Report* issue of *The American Lawyer* and *Corporate Counsel* magazines. She is AV® rated by Martindale-Hubbell.*

Ms. Robinson joined the firm in September 2003 after a distinguished 27-year career at the U.S. Department of Justice's Antitrust Division, where she held the highest career positions as Director of Operations and Director of Civil Enforcement, as well as Chief of the Communications and Finance Section and Director of the AT&T Judgment Enforcement Task. Ms. Robinson was the recipient of the Presidential Rank Award of Distinguished Executives, the highest award achievable in civil service. She served as the Justice Department's liaison with antitrust enforcement agencies throughout the world, including the European Commission, and on numerous international governmental committees. This government experience gives her unique knowledge about how government enforcers, both in the United States and abroad, approach competition issues and conduct investigations and litigation and develop policies.

Ms. Robinson has substantial experience analyzing mergers and handling merger investigations and cases for a wide range of regulated and unregulated industries, including fashioning remedies to permit a transaction to be closed while mitigating competitive concerns. She also has substantial experience with civil conduct antitrust investigations and related matters, such as companies' failures to abide by merger regulations and enforcement of government injunctions. She has handled numerous criminal investigations, both in the government and in private practice. She regularly represents clients before the U.S. Department of Justice, the Federal Trade Commission, and other enforcement agencies.

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Experience Highlights

U.S. v. Echostar Communications, Hughes Electric Corp., General Motors Corp., and DirecTV Enterprises *
Supervised investigation and case for the U.S. Department of Justice.

Acquisition by Zodiac Marine & Pool
Represented Zodiac Marine & Pool in its $327 million acquisition of Polaris Pool Holdings Corporation from private equity fund Quad-C Management.

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Acquisition by Zodiac Aerospace
Represented Zodiac Aerospace in its acquisition of C&D Aerospace, an aircraft interiors manufacturer with operations in the United States, Canada, France, Brazil and Mexico.

*Experience gained by attorney prior to joining Kilpatrick Townsend

Publications, Articles and Speaking Engagements

Antitrust Institute 2010: Developments & Hot Topics
Practising Law Institute (PLI), May 20, 2010

Mergers and Acquisitions
Antitrust Law Institute, May 19, 2008

FTC Invokes "Unfair Competition" Powers in Standard Setting Dispute
Washington Legal Foundation, April 04, 2008

Get Out-of-Jail Free Cards: Amnesty Developments in the U.S. & Current Issues
Sedona Conference Journal, October 01, 2007

Has the Supreme Court Given Regulated Industries Implied Immunity from the US Antitrust Laws?
eSapience Center for Competition Policy, June 01, 2007

Mergers and Acquisitions
Antitrust Law Institute, May 21, 2007

Trying and Winning a Civil Antitrust Case
American Bar Association, December 07, 2006

Fitting a Square Peg into a Round Hole? Competitive Bidding & Price Discrimination
The Sedona Conference Journal, December 01, 2006

Acquisitions and Mergers
47th Annual Antitrust Law Institute, May 22, 2006

Bank Mergers and Acquisition Handbook
American Bar Association, January 01, 2006

Top Ten Ways to Lose and Win at Trial
December 01, 2005

Daugher v. Shell
2005 Sedona Conference on Antitrust Law & Litigation, November 01, 2005

Reeder-Simco GMC, Inc. v. Volvo GM Heavy Truck Corp.
2005 Sedona Conference on Antitrust Law & Litigation, November 01, 2005

Rx for Caution: Economic Credentialing and the Antitrust Laws
Antitrust Health Care Chronicle, October 01, 2005

IP Innovations Class: Antitrust Limits to Intellectual Property Rights
Kilpatrick Stockton LLP, September 08, 2005

Make a Deal and Get It Through the Antitrust Agencies
CELESQ Web Seminar, July 18, 2005

Acquisitions and Mergers
46th Annual Antitrust Law Institute, May 23, 2005

Flexing Their Muscle, or Preserving Their Viability? Exclusionary Conduct and Bundling by Hospitals and Health Systems
Antitrust in Healthcare Conference, May 13, 2005

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Implied Repeal of the Antitrust Laws
American Bar Association, May 01, 2005

Court Finds Patent Creates Presumption of Market Power in Antitrust Tying Actions
Legal Opinion Letter, March 15, 2005

Antitrust Desk Reference and Resources
Kilpatrick Stockton LLP, January 01, 2005

The Silver Lining from the GE/Honeywell Merger — What in the World Has Happened to Merger Policy and Procedures
American Bar Association, December 01, 2004

Criminal Sentencing Under Attack in Blakely v. Washington: Good or Bad for Antitrust Defendants?
Competition Law Insight, December 01, 2004

Antitrust: Why Should Bankers Care?
American Bar Association, November 12, 2004

New Federal Law Provides Additional "Sticks & Carrots" to Antitrust Prosecutors
Washington Legal Foundation, August 06, 2004

Recent Prosecutions
National Law Journal, August 05, 2004

Criminal Antitrust Prosecution: How to Avoid it at Home and Abroad
August 01, 2004

Antitrust & Intellectual Property Compendium
Kilpatrick Stockton LLP, July 15, 2004

Merger Enforcement
45th Annual Antitrust Law Institute, May 24, 2004

Outside Influence: Recommendations from a Report by the US Antitrust Authorities
Patent World, February 01, 2004

Recent Developments in the Health Care Industry
NY State Bar Association, January 29, 2004

Recent Federal Agency Enforcement Initiatives in the Intellectual Property/Antitrust Arena
January 13, 2004

Kilpatrick Stockton Attorneys Offer Insight into FTC's Report for Improving Patent System
Competition Law Insight, December 31, 2003

Antitrust Issues: The Intersection Between Intellectual Property Laws and the Antitrust Laws
Georgia Corporate Counsel, December 11, 2003

Flight Path for the 21st Century
Forum On Air & Space Law, November 06, 2003

Antitrust Enforcement and Corporate Compliance/Business Ethics
44th Annual Antitrust Law Institute, May 05, 2003

Second Requests: Avoiding, Complying and Everything In Between
American Bar Association, Section of Business Law, April 12, 2003

Getting the Deal Through: The Agencies' Perspective
American Bar Association, Section of Business Law, April 05, 2003

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U.S. Department of Justice Enforcement Initiatives
42nd Annual Advanced Antitrust Seminar, April 04, 2003

Antitrust Enforcement
Strategic Planning and Development Council of the Manufacturers Alliance/MAPI, October 25, 2002

The Fine Line Between Per Se and Rule of Reason
August 09, 2002

Merger Enforcement in the United States
June 19, 2002

Antitrust Enforcement and Corporate Compliance/Business Ethics
43rd Annual Antitrust Law Institute, May 31, 2002

Antitrust Enforcement and Corporate Compliance: DOJ, FTC, State Attorneys General and Private Parties
42nd Annual Antitrust Law Institute, May 31, 2002

Federal Enforcement
Practising Law Institute, January 25, 2002

Telecom Deals Now: Understanding the Interplay of Regulatory, Corporate, Securities and Bankruptcy Issues
Practising Law Institute, August 13, 2001

Recent Issues Concerning Divestitures in Bank Mergers
American Bar Association Brown Bag, May 09, 2001

Antitrust and the U.S. Banking Industry Workshop on the Economics of Banking Law
Pontificia Universidad Catolica de Chile, April 20, 2001

New Developments in Antitrust Law
Pontificia Universidad Catolica de Chile, April 19, 2001

Mergers & Acquisitions in the New Millennium
18th Annual M&A Lawyer Institute, April 05, 2001

Current Issues in Merger Enforcement
The Conference Board's Annual Antitrust Seminar, March 01, 2001

Antitrust Issues in Telecom Mergers
Practising Law Institute, August 14, 2000

Recent Developments at the Antitrust Division
Committee on Antitrust & Trade Regulation, November 23, 1999

Network Effects in Telecommunications Mergers, MCI WorldCom Merger: Protecting the Future of the Internet
Practising Law Institute, August 23, 1999

Leap-Frog Innovation: Innovation Analysis in High-Tech and Emerging Growth Environment Mergers or Protecting Innovation: Innovation Analysis in Antitrust Merger Review
Practising Law Institute, May 29, 1999

Providing Unilateral Effects and Efficiencies in Merger Cases: A Demonstration
ABA Antitrust Section - 46th Annual Spring Meeting, April 01, 1998

Quantifying Unilateral Effects in Investigations and Cases
Healthcare Antitrust Forum, Chicago, IL, May 14, 1997

Health Enforcement Activities
Healthcare Antitrust Forum, Chicago, IL, May 12, 1997

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Merger Enforcement in the United States Organization for Economic Co-Operation and Development Emerging Market Economy Forum
United States Organization for Economic Co-Operation and Development Emerging Market Economy Forum, October 29, 1996

Quantifying Unilateral Effects in Investigations and Cases
George Mason Law Review Symposium, October 11, 1996

Bank Mergers — Antitrust Trends
The Association of the Bar of the City of New York, September 30, 1996

Bank Mergers and Antitrust
31st Annual Banking Law Institute, May 30, 1996

Communications Among Competitors -- When Does the Department of Justice Challenge
American Bar Association, Section of Antitrust Law, October 14, 1993

Antitrust Issues in Today's Economy: Current Developments in Antitrust Responsibilities of Management
Before the Conference Board, NYC, March 04, 1993

Criminal Antitrust Enforcement Developments
American Bar Association, Section of Antitrust Law Annual Meeting, August 14, 1991

Education

American University, J.D. (1976)

Northeastern University, B.S. (1970)

Bar Admissions

District of Columbia (1976)

Admissions

U.S. Supreme Court

U.S. Court of Appeals for the D.C. Circuit

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